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NGOs in Hard Development: Strategies for Success. Perspectives for Sustainable Rebuilding of a Devastated Nation.

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NGOs in Hard Development: Strategies for Success
Perspectives for Sustainable Rebuilding of a Devastated Nation

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Presentation Outline

- Thematic Framework
- Presentation’s Genesis: Doctoral Dissertation
- January 12th Earthquake in Haiti
- NGOs Traditional Role in Development
  - Soft Sector
  - Hard Sector
- NGOs Rebuilding Efforts in Haiti
- Strengths and Weaknesses of Diasporic NGOs
- Strategies for Success
- Where Do We Go From Here?
The African Diaspora: New Global Architecture of Caribbean Development

- Caribbean region is ideally suited to an exploration of alternative development initiatives rooted in new global formations.
- Network instantiated through the Caribbean’s African Diasporic linkages, including the region’s linkages to its immigrant populations residing particularly but not exclusively in the Global North;
- These networks of relationships and their potential role in future development formations are critical.

Jean Rahier, Ph.D.
State Versus Nongovernmental Organization Management of Transportation Resources: A Comparison of Rural Development Projects in Haiti

by

Sylvan Clement Jolibois, Jr.

B.S. (Howard University) 1985
M.S. (University of California at Berkeley) 1987
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A dissertation submitted in partial satisfaction of the requirements for the degree of

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GRADUATE DIVISION

of the

UNIVERSITY OF CALIFORNIA at BERKELEY

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Chair  
May 11, 1993

Date

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May 17, 1993
Date

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May 19, 1993
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May 20, 1993
Date

University of California at Berkeley
1993
Focus on Haiti
Knowledge + Collaboration = Partnership for Solutions
Haiti January 12th 2010 Earthquake

Future Earthquake & Risk Mitigation
Haiti January 12th 2010 Earthquake: Internal Migration Patterns

Haiti Earthquake - Population Movements out of Port-au-Prince - 17 February 2010

511,405 people have left Port-au-Prince for oulying departments, according to the national Civil Protection Agency.

Number of displaced, by department receiving displaced

- Artibonite: 162,500 people
- Centre: 90,997 people
- Nord: 8,500 people
- Nippes: 98,871 people
- Nord-Ouest: 53,351 people
- Nord-Est: 13,531 people
- Nord-Ouest: 8,500 people
- Ouest: 32,253 people
- Sud: 25,532 people

Visit: ochaonline.un.org/haiti  www.reliefweb.int
Haiti January 12th 2010 Earthquake: Settlement Sites

HAITI - Prioritized sites for decongestion (as of 16 February 2010)
16 February 2010

The Camp Coordination and Camp Management cluster (CCCM) has identified 334 spontaneous settlement sites in and around Port-au-Prince. CCCM is working on registration of the displaced, improving shelter and creating drainage and latrines in the settlements, focusing on 18 priority sites.

- **500,260** people in 334 spontaneous settlement sites identified by CCCM
- **199,670** people in 18 priority sites identified by CCCM

**Number of people**
- 9 established organized sites
- 18 priority sites for decongestion

**Possible spontaneous settlement sites**

Disclaimer:
The boundaries and names shown and the designations used on this map do not imply official endorsement or acceptance by the United Nations.

Date source:
MINUSMA GIS and UN Cartographic Section, ONIS, CCCM, JTF-Haiti

Reference:
CCCM, Monitor List, 16 Feb 2010.
Send comments to ocha.haiti@un.org

## Traditional Sectors of Development: SOFT

- **Human Capacity Development and Protection of Rights**

<table>
<thead>
<tr>
<th>Housing</th>
<th>Hospitality</th>
<th>Commercial</th>
<th>Education</th>
<th>Institutional</th>
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<tbody>
<tr>
<td><img src="image1.png" alt="Housing" /></td>
<td><img src="image2.png" alt="Hospitality" /></td>
<td><img src="image3.png" alt="Commercial" /></td>
<td><img src="image4.png" alt="Education" /></td>
<td><img src="image5.png" alt="Institutional" /></td>
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</tbody>
</table>
Traditional Sectors of Development: HARD

- Infrastructure
  - Airports & Seaports
  - Roads & Bridges
  - Water & Wastewater
  - Power & Industrial
  - Telecommunications
| 1 | PROJECT FINANCIAL CONSULTING |
|   | Feasibility Studies – Private & Public Partnerships – Development Contracts |
| 2 | PROGRAM AND PROJECT MANAGEMENT |
|   | Planning - Contract Administration – Project Controls |
| 3 | ENVIRONMENTAL SERVICES |
|   | Assessments – Studies – Impact Statements – Permitting |
| 4 | ARCHITECTURE & ENGINEERING |
| 5 | CONSTRUCTION MANAGEMENT |
|   | Inspection – Procurement – Controls – Safety – Contract Administration – Permitting |
| 6 | OPERATIONS AND MAINTENANCE |
|   | Schedules & Protocols – Maintenance Support – Owner’s Representation |
NGOs Value in Hard Sector of Disaster Recovery Efforts

Success = 4 (A&E) + 5 (CM) + 6 (O&M)
NGOs in Haiti: Recovery Efforts

- CHF – Major USA “Charity” based Organization in Haiti

**SERVICES**
- 2kms Road, Construction Engineering, Road Restoration,
- Drainage Replacement,
- Culvert Cleaning/Replacement,
- Canal Dredging, Roadway Design

**CLIENT**
USAID – United States Agency for International Development

**LOCATION**
Port-au-Prince, Haiti

**DATE**
2010 - 2012

**COST**
$2,000,000
NGOs in Haiti: Recovery Efforts

- CHF – Major USA “Charity” based Organization in Haiti

**SERVICES**
- Housing Assistance, Construction
- Neighborhood Improvements
- Water and Waste Water Systems

**CLIENT**
- USAID – United States Agency for International Development

**LOCATION**
- Port-au-Prince, Haiti

**DATE**
- 2010 – 2012

**COST**
- $3,500,000
NGOs in Haiti: Recovery Efforts

- Habitat for Humanity International (HFHI), Development Innovations Group (DIG), Build Change.

**SERVICES**

Housing Assistance, Construction

**CLIENT**

USAID – United States Agency for International Development

**LOCATION**

Port-au-Prince, Haiti

**DATE**

2010 – 2010 (6months)

**COST**

$3,000,000
Diasporic NGOs Experience in Rebuilding Efforts

Value = Technical Knowledge + Lots of Experience
Diasporic NGOs Unique Capabilities to Succeed in Haiti

* Large Contingent of Professionals
* Technical Skills and Experience Acquired in North
* Knowledge of Country and Strong Family Relationships
* Access to Same Resources
Diasporic NGOs: Strategies for Success in Rebuilding Haiti

- Understand the challenges (different from usual) and be ready to work for immediate results.

- Soft Sector NGOs must partner/hire Diaspora and Haitian engineers.

- Play the hard punch political game for competition or access to resources.

- Strategic partnerships with engineering behemoths, e.g., Bechtel, Brown & Root, Carlyle Group.
Where Do We Go from Here

- Strengthen FIU-UWI Partnership to Further Explore NGOs Impacts.
- Validate Original Research and Document Role of NGOS in Rebuilding Infrastructure of Haiti Since Earthquake.


Le Nouvelliste, Une Synthèse des Projets Soumis, 19 Août, 2010.