

Howard Herring of the New World Symphony By Elman + Skye + Johnson

A Video Chat with

oward Herring is the President and CEO of the New World Symphony (NWS). A native of Oklahoma, and

stitution through the establishment of an endowment and the creation of two programs - Rising Stars/Caramoor Virtuosi and Bel Canto at Caramoor. He was selected to lead the New World Symphony in 2001, with the charge of revitalizing the institution's national and international profile. In January 2011, the New World Symphony opened a new musical laboratory (the New World Center) designed by internationally renowned architect Frank Gehry. The program-driven building was designed to explore digital technology, establishing the New World Center (NWC) as the most technologically advanced performance center in the world. The mission of the NWS is to prepare highly-gifted graduates of distinguished music programs for leadership roles in orchestras and ensembles around the world. Leadership development includes support for entrepreneurship and a partnership with Northwestern University's Kellogg School of Management.

a pianist by training, he became executive director of the Caramoor Music Festival in 1986, leading that in-

sic, the institution helps to redefine, reaffirm, express and share its traditions with as many people as possible. To this end, NWS has created the WALLCAST®. New World Symphony WALL-CAST® concerts, Presented by Citi®, enable the public to experience select events throughout the season at SoundScape Park in Miami Beach, through a striking use of visual and audio technology on the soaring, 7,000-square-foot projection wall of the New World Center. Each WALLCAST® concert is free to the public and does not require a ticket. The park can accommodate up to 3,000 people, and many of the attendees bring beach chairs and blankets, share picnic dinners, and enjoy the

sights and sounds of the New World Symphony with friends and family – an innovative approach to audience development.

The videos below are organized by topic and run between 30 seconds and 8 minutes. Click on any video. You must be con-

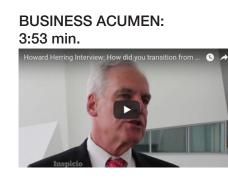
nected to the Internet to view the videos.

As NWS envisions a strong and secure future for classical mu-

SEIZES OPPORTUNITIES:

Inspicio

3:28 min.



How did you transition from being a performing musician to being an institutional leader?

What was your earliest memory of music and when did you become

passionate about it?

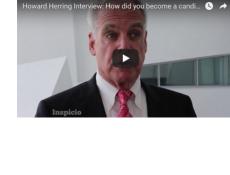
Inspicio

SELF-CONFIDENCE:

BUSINESS ACUMEN:

1:56 min.

1:31 min.



How did you become a candidate for your position at the New World Symphony?

Tell us about the birth and development of your magnificent Frank Gehry building, the New

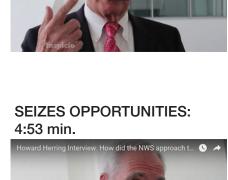
World Center.

How did you develop the business acumen required to run a non-profit institution?

INSIGHT & INSPIRATION:

CREATES A UNIQUE BRAND: 3:29 min.

7:33 min.



How did the NWS approach to using digital technology evolve?

How many other institutions are trying to leverage the NWS success with digital technology?

In what ways were the needs of the public taken into consideration in the development of NWC?

Inspicio

COLLABORATION:

1:26 sec.



Do you plan to have WALLCAST® presentations

in other locations?

How has music education

evolved at NWS?

Howard Herring Interview, How has music education ev...

VALUES LEARNING DISCIPLINE: 1:32 min.

INSIGHT & INSPIRATION:

0:44 sec.

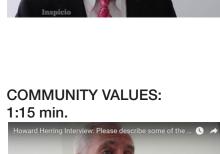


Is there a pecking order among NWS Fellows who want to be soloists vs. members of an

criteria?

orchestra?

Most of the NWS fellows are physically attractive, articulate, charismatic, as well as musically talented. What are your selection



Please describe some of the NWS community outreach programs.

BUSINESS ACUMEN: 1:48 min. Howard Herring Interview: Does NWS have a men



Institutions like Julliard and NWS regularly attract the best of the best. What role do the many music departments at universities

across the country play?

Does NWS have a mentoring program for entrepreneurship?

2:07 min. Howard Herring Interview: Institution



What does Miami have to do to

music community?

continue to elevate its stature as a